



SRG
MINING

(formerly SRG Graphite Inc.)

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR YEAR ENDED ON DECEMBER 31, 2020

As of April 7, 2021

TSX-V: SRG

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SCOPE OF MD&A AND NOTICE TO INVESTORS

This management discussion and analysis of financial position and results of operations ("MD&A") is prepared as of April 7, 2021 and complements the audited consolidated financial statements of SRG Mining Inc. (the "Company" or "SRG"), which include: SRG Guinee SARL ("SRG Guinee"), SRG Graphite International Inc. ("SRG Intl"), SRG Liberia Inc. ("SRG Liberia") and SRG Lithium ("SRG Lithium"), its wholly owned subsidiaries, for the year ended on December 31, 2020. These audited consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). Except as otherwise disclosed, all dollar figures included therein and in the following MD&A are quoted in Canadian dollars. The Company has prepared this MD&A following the requirements of National Instrument 51-102, Continuous Disclosure Obligations.

Management of the Company is responsible for the preparation and presentation of the annual consolidated financial statements and notes thereto, MD&A and other information contained in this MD&A. Additionally, it is management's responsibility to ensure the Company complies with the laws and regulations applicable to its activities.

The audited consolidated financial statements and the MD&A have been reviewed by the audit committee and approved by the Company's Board of Directors on April 7, 2021. These documents and more information about the Company are available on SEDAR at www.sedar.com.

FORWARD LOOKING STATEMENTS

Certain statements made in this MD&A are forward-looking statements or information. The Company is hereby providing cautionary statements identifying important factors that could cause the Company's actual results to differ materially from those projected in the forward-looking statements. Any statements that express, or involve discussions as to, expectations, beliefs, plans, objectives, assumptions or future events or performance (often, but not always, through the use of words or phrases such as "may", "is expected to", "anticipates", "estimates", "intends", "plans", "projection", "could", "vision", "goals", "objective" and "outlook") are not historical facts and may be forward-looking and may involve estimates, assumptions and uncertainties which could cause actual results or outcomes to differ materially from those expressed in the forward-looking statements. In making these forward-looking statements, the Company has assumed that the current market will continue and grow and that the risks listed below will not adversely impact the business of the Company. By their nature, forward-looking statements involve numerous assumptions, inherent risks and uncertainties, both general and specific, which contribute to the possibility that the predicted outcomes may not occur or may be delayed. The risks, uncertainties and other factors, many of which are beyond the control of the Company that could influence actual results are summarized below under the heading "Risks and Uncertainties".

Further, unless otherwise noted, any forward-looking statement speaks only as of the date of this MD&A, and, except as required by applicable law, the Company does not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for management to predict all such factors and to assess in advance the impact of each such factor on the business of the Company, or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statement.

COMPANY OVERVIEW

The Company was incorporated on April 16, 1996 under the Canada Business Corporations Act. SRG Mining Inc. common shares are currently listed on the TSX-V under the trading symbol "SRG.V". The Company's head office is located at #132 – 1320 Graham boulevard, Mont-Royal, Quebec, Canada, H3P 3C8.

SRG is a Canadian-based resource company with the goal of creating shareholder value by becoming a leader in the production and delivery of low-cost, quick-to-market, quality graphite. The Company is focused on evaluating and developing the Lola Graphite deposit, which is located in the Republic of Guinea, West Africa. The Lola Graphite occurrence has a prospective surface outline of 3.22 km² of continuous graphitic gneiss, one of the largest graphitic surface areas in the world. SRG owns 100% of the Lola Graphite Property. **Figure 1** presents the Company's Lola Graphite research permit and the surrounding village along with a map showing the deposit's location in the country and the possible import/export routes.

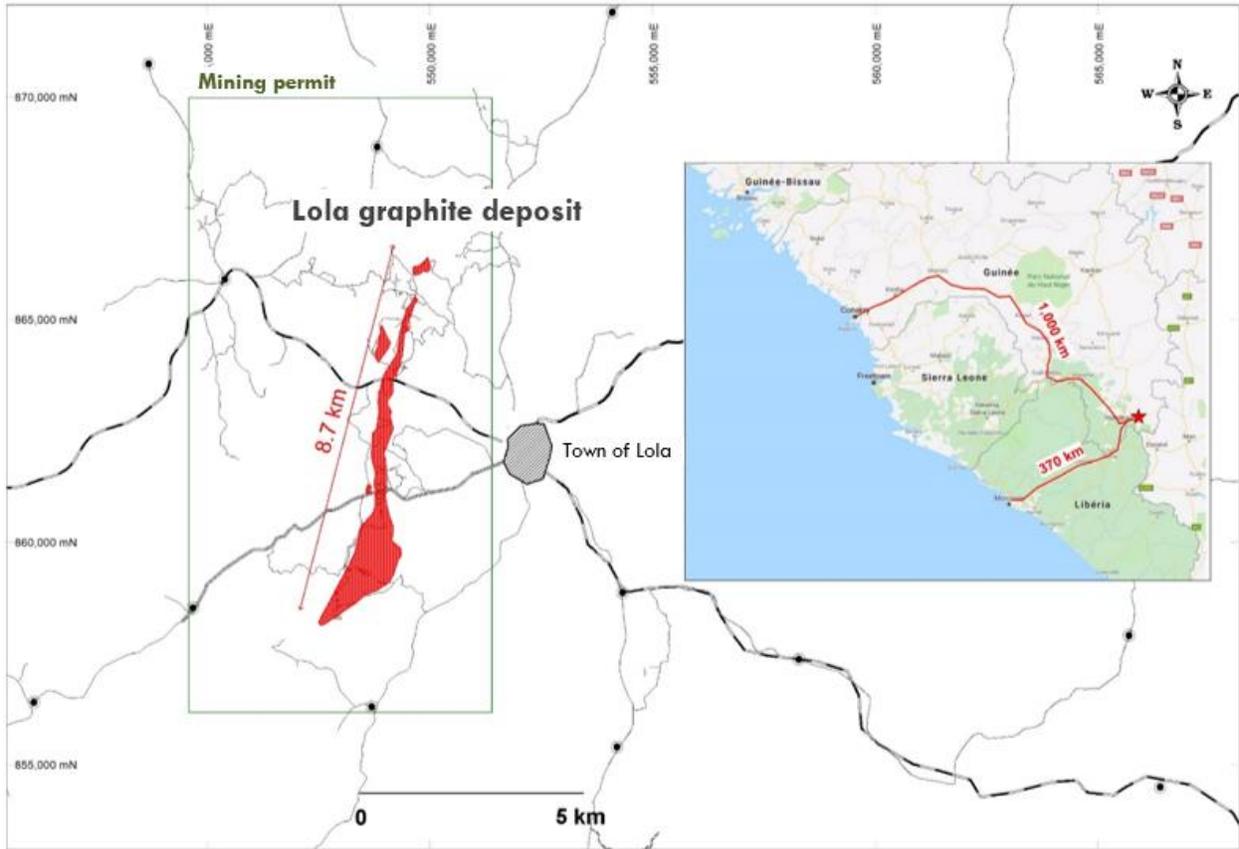


Figure 1 Exploration permits in Guinea

HIGHLIGHTS

- On January 16, 2020, a total of 568,493 stock options were exercised at a price of \$0.365 per stock option for total proceeds of \$207,500.
- On January 20, 2020, a total of 125,000 stock options were exercised at a price of \$0.365 per stock option for total proceeds of \$45,625.
- On March 3, 2020, the Company closed the first tranche of a non-brokered private placement by issuing a total of 3,894,000 units of SRG at a price of \$0.50 per unit for gross proceeds of \$1,947,000. Each unit is comprised of one common share of the Company and one non-transferable share purchase warrant. Each whole warrant will entitle the holders to purchase for a period of 36 months from the date of closing, one additional common share of the Company at an exercise price of \$1.00 per warrant share. In addition, 145,800 brokers warrants were issued.
- On March 9, 2020, the Company closed the second tranche of a non-brokered private placement by issuing a total of 894,000 units for gross proceeds of \$447,000. Together with the first tranche, the Company has issued a total of 4,788,000 units of SRG at a price of \$0.50 per unit for gross proceeds of \$2,394,000. In addition, 52,780 brokers warrants were issued.
- On March 31, 2020, the Company closed a concurrent non-brokered private placement for the issuance of a total of 180,000 units of SRG at a price of \$0.50 per Unit for gross proceeds of \$90,000, all on the same terms and conditions of the Units described hereinabove.
- On April 2, 2020, the Company has agreed with Sama Resources Inc. ("SRI") to close the position it had taken under the Convertible Debt Agreement ("Debt Agreement") (see Financing section). Under said Debt Agreement, the first draw of US\$1,000,000 was subject to a 10% interest rate and could be repaid through a conversion of shares at a price of \$ 0.91 per share at the election of SRI. SRI and SRG have agreed to proceed with repayment of said balance of US\$1,000,000 through a conversion and issuance of 1,557,110 shares to SRI. Pursuant to this issuance SRI now holds 24,805,377 shares of SRG. The Debt Agreement has been henceforth terminated.

The Company also announced the resignation of Mr. Vincent Hogue and Mr. K. Abdoulaye Compaore from the Board of Directors effective immediately and the appointment of Mr. Yacouba Saré, a senior executive and nominee of Coris Capital S.A., as an additional director to the board of directors effective immediately.

- On April 15, 2020, the Company announced that DRA Global ("DRA") had been selected as the provider of Engineering, Procurement and Construction Management ("EPCM") services for SRG's Lola graphite project in Guinea. This selection is the result of a competitive tender process where several international engineering firms were invited and responded with qualifying and attractive proposals.
- On May 12, 2020, the Company announced that, pursuant to its stock option plan and subject to regulatory acceptance, it has granted an aggregate total of 1,108,493 incentive stock options to certain directors, officers and consultants of the Company, subject to certain vesting provisions. These options will be exercisable at a price of \$0.37 per common share and will expire on May 11, 2030.
- On June 11, 2020, the Company announced that it had recently signed its 6th offtake agreement for 8,000 tonnes over a three-year period. This brings the total signed off-take agreements to 136,000t over three years. These agreements represent approximately 90% of the Company's anticipated production over that period.
- On June 19, 2020, the Company announced that it had granted an aggregate total of 950,000 incentive stock options to certain directors, officers and consultants of the Company, subject to certain vesting provisions. These options will be exercisable at a price of \$0.51 per common share and will expire on June 18, 2030. It also granted an aggregate total of 171,570 Deferred Share Units (DSUs) to directors. The DSUs were priced based on the closing price of the common shares on the TSXV the day before the date of the grant of the DSUs.
- On July 2, 2020, the Company closed a non-brokered private placement for the issuance of a total of 2,000,000 units of SRG at a price of \$0.50 per unit for gross proceeds of CAD\$1,000,000. Each unit is comprised of one common share of the Company and one non-transferable share purchase warrant. Each whole warrant will entitle

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the holders to purchase for a period of 36 months from the date of closing, one additional common share of the Company at an exercise price of \$1.00 per Warrant Share. Finders' fees of 6% of units raised totaling 60,000 shares were issued to certain finders.

- On January 26, 2021, the Company announced the closing of the first tranche ("Tranche 1") of a private placement in the form of a convertible debt financing for US\$7,500,000 (approximately \$9.53M) (the "Financing") with Sprott Private Resource Lending II (Collector), LP ("Sprott").

The Financing is the first portion of financial resources the Company will raise should it be successful in its bid to acquire the North American Lithium Inc. ("NAL") assets pursuant to the procedures of the Sale and Investor Solicitation Process relating to NAL ("SISP").

The Company has been involved in the SISP since it was initially launched in October 2019. Since then, the Company has conducted thorough due diligence including multiple site visits and interviews with current and past management; interviews with previous lenders, owners and suppliers of NAL; a review of daily production reports; and technical studies. Furthermore, the Company conducted a review and remodelled the deposit's geological model using NAL's 2019 drilling results as this had not previously been completed by NAL.

With this information in hand, the Company prepared a full diagnosis of the NAL project and drew up an execution plan that involves recommissioning the NAL project as an integrated operation and producing lithium chemicals within a 36-month period. SRG intends to execute its plan while minimizing its environmental footprint, maintaining worker health and safety as a core value, respecting the interests of all stakeholders, and ensuring long-term profitability of the project for its shareholders. The detailed plan, along with our bid, was presented to Raymond Chabot Inc. as monitor pursuant to the SISP and the secured lenders including Contemporary Ampere Technology ("CATL") and Investissement Québec ("IQ").

- On March 26, 2021, the Company announced that further to its press release dated January 26, 2021 announcing the Financing, the parties have fully closed the first tranche on January 26, 2021 for US\$800,000 (the "First Tranche").
- On April 6, 2021, the Company announced that further to its press release dated January 26, 2021 and March 26, 2021, the Company provided a general update to the market on the Financing. See Financing for NAL section below.

OVERALL PERFORMANCE

Over the past 12 months, the Company has been focused on finding the project financing required for construction, obtaining and maintaining the necessary permits and regulatory approvals for its Lola graphite project, and bidding on its NAL bid.

The Company has signed six, three-year binding off-take agreements for a total of 136,000t over that period. These agreements represent approximately 90% of the Company's anticipated production. Our efforts in continuously producing graphite from our lab in Guinea and producing a bulk sample is in line with these efforts to secure sales. The Company continues to believe in signing sales agreements and having many potential clients test and qualify our material. These efforts will remain ongoing throughout the life of the Project.

Business Objectives and Milestones

The COVID-19 pandemic, economic conditions for both junior mining and for battery minerals has seen a material adverse effect. While the long-term outlook for battery minerals, and graphite remain strong in the medium to long-term, the short-term demand, pricing and appetite for graphite mining projects is impacted negatively. As such, the Company's main objective is assuring the continuation of the business while reducing burn rate to a minimum. The Company will continue progressing the Lola graphite project with regards to project financing, in country administrative elements and sales efforts, but all capital expenses will be reduced or eliminated until the business outlook returns to pre-COVID levels.

FINANCING FOR NAL

On April 6, 2021, considering the Company's current working capital needs, market conditions and SRG's bid on the assets of NAL, Sprott has agreed to refinance the First Tranche and replace it with a new secured credit agreement for

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US\$1,600,000 (the "US\$1.6M Note") which was funded on April 6, 2021 and represents a fresh cash injection of US\$800,000, as the balance will be used to refinance and replace the previously announced convertible financing under the First Tranche. The First Tranche includes a subscription by Sprott for 109,900 common shares of the Company (the "Incentive Shares"). Incentive Shares have been issued at a value of \$0.58 per share.

The US\$1.6M Note includes a refinancing and a replacement of the previously announced US\$800,000 First Tranche, as well as a fresh cash injection on the same terms which are for the totality of the amount; (i) an interest rate of 8% per annum and is payable semi-annually in arrears on the last day of June and December in each year, (ii) a term expiring on July 31, 2023, (iii) is convertible into common shares of the Company, at the discretion of Sprott, at a conversion price equal to \$0.69 per share and (iv) includes the issuance of transferable common share purchase warrants to Sprott exercisable for up to 2,913,623 common shares of the Company at \$0.69 per share until July 31, 2023. The above noted securities are subject to a four-month hold period.

As for the remainder of the Financing announced on January 26, 2021, the parties continue to finalize the terms and conditions of the Financing, including the conversion price.

Payments to the Monitor

Total payments of \$1,500,000 have been made to the monitor Raymond Chabot Inc. as a refundable deposit to secure the Company's bid to acquire NAL.

FINANCING

On July 2, 2020, the Company completed an equity financing for a total of \$1,000,000 issuing 2,000,000 units comprising of one common share and one warrant which entitles the holders to purchase, for a period of 36 months, from the date of closing, one additional common share of the Company at an exercise price of \$1.00 per warrant share. Finders' fees of 6% of units raised totaling 60,000 shares were issued to certain finders.

The net proceeds from the financing completed in July 2020 were \$972,421 as follows:

<u>Source of Funds</u>	<u>Amount</u>
Gross Proceeds from the Offering	\$1,000,000
Less Expenses of the Offering	(26,246)
Funds Available Following Closing	\$973,754

On April 2, 2020, SRI and SRG have agreed to proceed with the repayment of the first tranche of US\$1,000,000 through a conversion and issuance of 1,557,110 shares to SRI. Pursuant to this issuance SRI now holds 24,805,377 shares of SRG.

In March 2020, the Company completed an equity financing for a total of \$2,484,000 issuing 4,986,000 units comprising of one common share and one warrant which entitles the holders to purchase, for a period of 36 months, from the date of closing, one additional common share of the Company at an exercise price of \$1.00 per warrant share.

The net proceeds from the financing completed in March 2020 were \$2,419,625 as follows:

<u>Source of Funds</u>	<u>Amount</u>
Gross Proceeds from the Offering	\$2,484,000
Less Underwriters' Fee	(\$45,430)
Less Expenses of the Offering	(\$20,277)
Funds Available Following Closing	\$2,418,293

In connexion with the equity financing, a total of 198,580 brokers warrants were issued which entitles the holders to purchase for a period of 36 months, from the date of closing, one additional common share of the Company at an exercise price of \$1.00 per warrant share.

MINERAL PROPERTY PORTFOLIO

The Company's exploration programs are designed, managed and reviewed by Marc-Antoine Audet, P. Geo, PhD, Lead Geologist for SRG. The Company's technical reports and metallurgical tests are designed, managed and reviewed by Raphaël Beaudoin, P. Eng, Vice President of Operations for SRG. Both individuals are 'qualified persons' ("QP"), as defined by National Instrument 43-101, Standards for Disclosure for Mineral Projects ("NI 43-101") in their respective fields.

Lola Graphite Property – Mining Permit

On November 6, 2019, the Government of Guinea awarded SRG Guinée, through presidential decree N°D/2019/291/PRG/SGG, the Lola Graphite mining permit for a first period of fifteen years. It can be renewed several times, upon application of its holder and under the same conditions as for its original grant, each time for a period lasting no more than five years. The mining permit covers an area of 94.38 kilometers square. SRG Guinée has agreed to develop the mine and has an obligation to engage ten percent of the budgeted US\$110,000,000 during the first year of issuance of the permit. On March 2021 Management has asked for a deferment to the government due to the ongoing Covid-19 crisis and is expecting the government to waive the clause. The Company paid US\$481,485 in superficial rights for the mining permit in March 2020 and annual surface rights of US\$7,079 have also been paid to the government of Guinea.

Project Information

During the Feasibility study ("FS"), the Company modified the front-end of the processing plant to allow the processing of a blended ore ratio of soft-rock/hard-rock of 50/50. This provides the flexibility in mine design, tailings management and optimizes the ore body's metallurgy. On August 19, 2019, the Company filed a feasibility study for the Lola project. Highlights of the Lola Graphite FS are presented on page 6 of this report. A video of the project can be found at this [link](#).

As of this MD&A, the Company has six, three-year binding off-take agreements for its graphite flakes which represents 90% of its anticipated production.

MINERAL RESOURCES

The FS was prepared using data from the Mineral Resource Estimate published on June 18, 2019 which represented 638 boreholes for 22,239 meters ("m") drilled up to December 31, 2018. To maximize the life of mine of the project, the FS uses the resource at a cut-off grade of 1.65% graphitic carbon ("Cg"), which includes measured resources of 6.84 million tons ("Mt") grading 4.39% Cg, indicated resources of 39.2Mt grading 4.07% Cg and inferred resources of 4.25Mt grading 3.75% Cg. The resource has been pit-constrained at US\$1,300/t.

Figure 2 depicts the resource locations on the deposit and represents approximately 40% of the deposit outline.

MINERAL RESERVES

A Mineral Reserve is the economically mineable part of a Measured and/or Indicated Mineral Resource, including diluting materials. A Probable Mineral Reserve is the economically mineable part of an Indicated, and in some circumstances, a Measured Mineral Resource. The confidence in the Modifying Factors applying to a Probable Mineral Reserve is lower than that applying to a Proved Mineral Reserve. A Proved Mineral Reserve is the economically mineable part of a Measured Mineral Resource. A Proved Mineral Reserve implies a high degree of confidence in the Modifying Factors. Modifying Factors are considerations used to convert Mineral Resources to Mineral Reserves. These include, but are not restricted to, mining, processing, metallurgical, infrastructure, economic, marketing, legal, environmental, social and governmental factors.

Mineral Reserves Estimate (1.70% Cg Cut-Off)

Resources	M Tonnes	Volume (Mm³)	Grade (% Cg)
Proved - Oxide	6.67	4.13	4.43
Probable – Oxide	20.89	12.92	4.11
Probable – Fresh Rock	14.50	7.56	4.15
Total Proved and Probable Reserves	42.06	24.61	4.17

* due to rounding errors, totals may not add-up exactly.

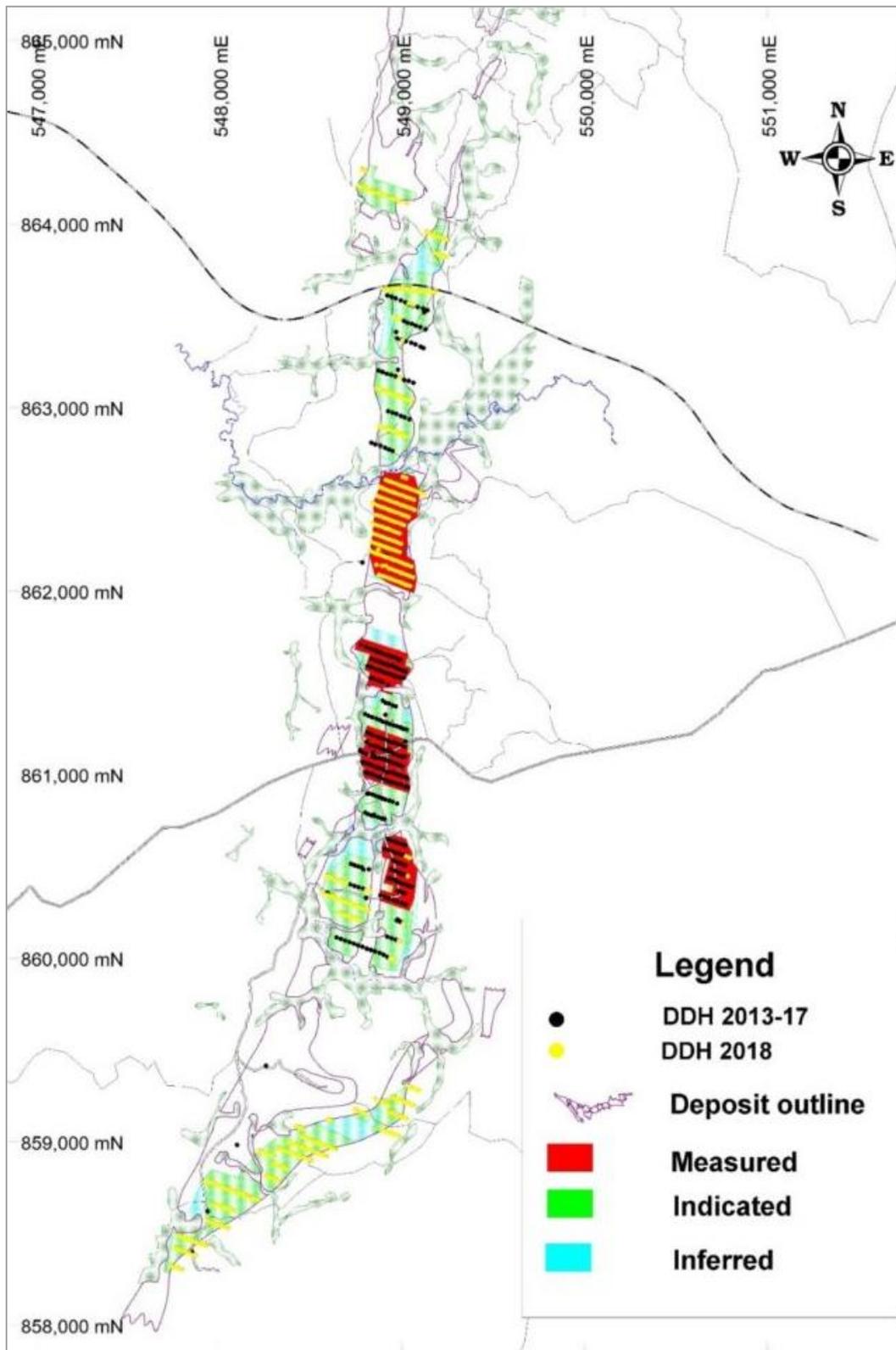


Figure 2 Map of the deposit with resource classification

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MINING

The Lola deposit is characterized with its saprolite surface mineralization, which continues at depth into the fresh rock bed. For the FS, mining operations are a mix of the weathered zone, and fresh rock. The first 32 meters of the deposit represents the weathered material.

The average grade fed to the processing plant over the 29-year mine life is 4.17% Cg, and the total material mined per year is 2.45Mt (mineralized material and waste) with an average strip ratio of 0.69. Mining costs were established at US\$2.23\$/t, considering preliminary pit design and access roads. **Table 1** provides a summary of Mining highlights.

Table 1 Mining highlights

Mining costs (US\$/t material mined)	2.23
Average graphite grade (% Cg)	4.17%
Stripping ratio (waste/mineralized)	0.69
Average graphite bearing material mined per year (t/y)	1,450,344
Average waste mined per year (t/y)	1,008,276
Mine of Life (years)	29 years

The overall layout of the plant can be found at this [link](#).

PROCESS

The processing plant and waste dump are located on a plateau, west of the main pit, where the land is already conveniently flat and barren of trees. It is currently less than one kilometer from the visual mineralization. This proximity will ensure short cycle times and contribute to the control of production costs.

Efforts were made to keep a simple flowsheet with limited polishing and flotation stages. Saprolite ore beneficiation process has an overall graphite recovery of 73.1%, producing a graphite concentrate grade of 95.4 % Cg. The addition of up to 45% of fresh rock in the feed blend improves the overall graphite recovery to 84.2%. A suitable process flowsheet able to handle saprolite as well as a feed blend with fresh rocks has been developed for the feasibility study. Reagents used for processing are diesel as a collector and methyl isobutyl carbinol ("MIBC") as a frother, both commonly available and routinely used reagents in the graphite sector. The processing costs are US\$8.91/t of processed material resulting in US\$280/t of graphite concentrate produced in saprolite and US\$10.86/t of processed material resulting in US\$304/t of graphite concentrate. Table 2 provides a summary of results.

Table 2 Process highlights

Processing costs (US\$/t plant feed)	9.36
Processing costs (US\$/t concentrate)	294
Average concentrate grade (%Cg)	>95%
Graphite plant recovery	81%
Average material fed to the plant (t/year)	1,530,000

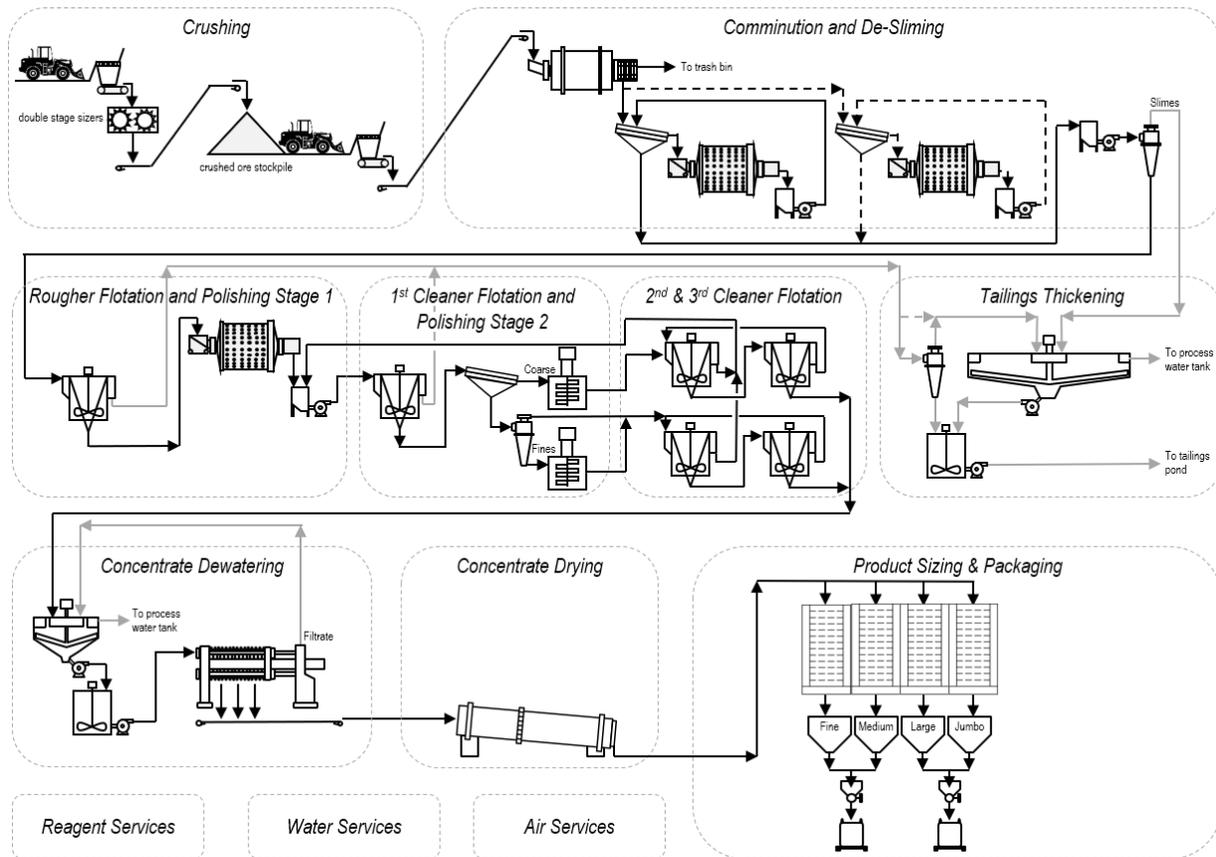
Process description:

Mineralized material handling, crushing, scrubbing, grinding and de-sliming circuits were designed considering the mix of saprolitic and hard rock properties of the deposit. The relatively low competency of the material allows the design to use two mineral sizers at the front end instead of a jaw crusher or cone crusher. These processing units are known for their low operational cost and reliability compared with conventional jaw and cone crushers.

The crushed material is fed into a scrubber which promotes flake preservation and consumes less energy compared with conventional milling methods. The scrubber discharge is screened, where the coarse fraction is fed to a closed-circuit ball mill, before being recombined with the screen fines. The combined slurry is then fed through a de-sliming stage, where ultra-fines, including slime, clay and organic material are removed. This leads to an upgraded and cleaner material feeding the flotation circuit, resulting in an overall simpler flowsheet.

After de-slimes, the material is fed to the rougher flotation bank producing a rougher concentrate. A first polishing stage further liberate the graphite flakes. The polished rougher concentrate goes through a first cleaning stage and is then fed into a splitting screen, dividing the fine from the coarse graphite, in order to apply the relevant specific polishing energy to each stream. After their respective polishing and cleaning stages, the two streams are recombined, thickened, filtered and dried. The dried concentrate is then screened into four different size fractions before being bagged, and finally stored and shipped to clients. **Figure 3** provides a summary of the Process flowsheet.

Figure 3 Process flowsheet



Environment:

The Environmental Baseline Study (“EBS”) was launched March 10, 2017. The Ivorian group “SIMPA” has been contracted to complete the EBS and the subsequent Impact Study. SRG replaced SIMPA with Montreal-based EEM Sustainable Management (“EEM”) and Guinean firms Sylvatrop Consulting, a bio-diversity expert, and Guinée Environment Services to produce a study which meets Guinea’s standards and the International Finance Corporation’s (“IFC”) 2012 edition of the Environmental and Social Performance Standards. On March 22, 2019 the Company received its Environmental Conformity Certificate from the government of Guinea for its Lola Graphite project.

The Company is partnering with Giovannetti Consultant (“GC”) to develop its resettlement action plan (“RAP”), which will also follow IFC’s 2012 edition of the Performance Standards, namely PS5 pertaining to land acquisition and resettlement. While only 150 economic relocations and 6 physical relocations are expected, a well-detailed RAP is required to ensure best practices are followed. Frederic Giovannetti, founder of GC, brings over 38 years of relevant experience and has recently led the preparation of the new IFC Resettlement Handbook.

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Estimated expenditures

The current estimate for expenditures on the Lola Graphite Property (both corporate and capitalized expenditures) for the next year is approximately \$900,000. The estimated expenditures will be used for the following work:

- Payment of the mining license;
- Corporate and local general and administration;
- Negotiate and finalize a mining convention with the Government of Guinea in accordance with the mining regulations;
- Complete the transborder shipment agreement with the government of Liberia;
- Continue sales efforts with the signing of more off-take agreements;
- Continue work on the NAL bid;
- Continue efforts for the Lola Graphite project finance.

MARKET INFORMATION

Graphite

The natural flake graphite market in 2020 was approximately 1.1 million tonnes, of which battery demand comprises a small portion of ~250kt¹. The take-up of electric vehicles ("EV") is likely to drive robust demand growth from this segment over the next 5-10 years. Benchmark Minerals' assessment of demand growth is that ~650ktpa of graphite is required by 2024 and 4Mtpa by 2030 for the lithium-ion battery market only. Both natural flake graphite from mining & synthetic graphite will continue to compete on cost vs performance. Graphite mine supply will need to expand substantially to meet this need at an acceptable cost. It is estimated that 1Mt of new flake mine supply will be needed by 2025¹.

SELECTED FINANCIAL INFORMATION

Going concern uncertainty

These annual consolidated financial statements have been prepared on a going concern basis, which presumes the Company will continue its operations for the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the ordinary course of business for the foreseeable future. The use of these principles may not be appropriate. The Company is in its early stages, and as is common with similar companies, it raises financing for its exploration and evaluation activities. The Company has incurred a net loss and comprehensive loss for the year ended December 31, 2020 of \$3,539,687 (2019 – \$9,710,695) and has an accumulated deficit of \$31,358,645 (2019 – \$27,818,958). In addition, the Company had working capital of negative \$1,601,112 as at December 31, 2020 (2019 – negative \$4,452,055), including cash and cash equivalents of \$523,136 (2019 – \$170,238). To date, the Company has financed its cash requirements primarily by issuing common shares, units or by borrowing money. The Company's ability to continue as a going concern is subject to its ability to raise additional financing or reduce its expenditure levels. The Company's discretionary activities do have some scope for flexibility in terms of the amount and timing of expenditures, and to a certain extent, expenditures may be adjusted accordingly. Based on the extent of the Company's current plan and anticipated spending, the Company will need to raise additional financing within the next 3-6 months to continue advancing the Lola Graphite Property.

In assessing whether the going concern assumption is appropriate, management takes into account all available information about the future, which is at least, but not limited to, 12 months from the end of the reporting period. Management has assessed its liquidity needs and estimates that these funds will not be sufficient to meet its obligations, budgeted expenditures, and commitments through December 31, 2021. Based on the extent of the Company's current stage and anticipated plan, it will need to raise additional financing, which cast significant doubt on its ability to continue as a going concern. While management has been successful in securing financing in the past, there can be no assurance it will be able to do so in the future, that such sources of funding will be available to the Company or that they will be available on terms acceptable to it.

If management is unable to obtain new funding, the Company may be unable to continue its operations, and amounts realized for assets might be less than amounts reflected in these consolidated financial statements.

¹ Benchmark Minerals, SRG, U.S. Geological Survey

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These annual consolidated financial statements do not include any adjustments to the amounts and classification of assets and liabilities that may be necessary if the Company is unable to continue as a going concern. Such adjustments could be material.

Financial Position Analysis

	December 31, 2020	December 31, 2019
	\$	\$
Total assets	1,223,369	1,306,175
Total liabilities	2,278,591	4,908,586
Total equity	(1,055,222)	(3,602,411)
Working capital*	(1,601,112)	(4,452,055)

*Working capital is a measure of current assets less current liabilities.

Assets

Total assets as at December 31, 2020, were \$1,223,369 compared to \$1,306,175 at December 31, 2019, a decrease of \$82,806 mainly due to an increase in cash of \$352,898. These were offset by a decrease in property and equipment of \$352,685 as amortization was greater than acquisitions and an adjustment of assumptions in right of use assets has reduced the property and equipment by \$90,248. The increase in cash is related to an equity financing of \$2,484,000 completed in March 2020 and \$1,000,000 in July 2020.

Liabilities

Total liabilities as at December 31, 2020 were \$2,278,591 compared to \$4,908,586 as at December 31, 2019, a decrease of \$2,629,995. This decrease is mostly explained by the accounts payable and accrued liabilities that have been reduced by \$1,318,573 following the equity financing in Q1-2020 and Q3-2020 and the conversion of a debt of US\$1,000,000 owed to SRI through the issuance of 1,557,110 shares. The short-term portion of lease liability has been reduced by \$60,269 and the long-term lease liability by \$94,841. The difference is mainly due to the change in assumptions which has significantly reduced the duration of expected leases and the size of the office space the Company was leasing. The interest payable has been reduced by \$35,622 since the Company paid \$129,509 to SRI representing all the interest up to February 29, 2020 on the short-term loan and the convertible debenture. The convertible debenture host and derivative was reduced to nil following the conversion into shares. In addition to that, the Company has received a \$60,000 emergency loan from the Canada Emergency Business Account ("CEBA"). Upon initial recognition, the Company measured the CEBA at a fair value of \$45,910 resulting in an adjustment of \$17,465 recognized in earnings as government grant and \$3,375 in accreted interest.

Equity

As at December 31, 2020, the Company had an equity of \$(1,055,222) compared to \$(3,602,411) as at December 31, 2019, an increase of \$2,547,189. The increase is also directly attributable to a total equity financing of \$3,484,000, the issuance of 1,557,110 shares upon conversion of the US\$1,000,000 debt and the exercise of stock options for \$253,125. In addition to that, the Company has issued 171,570 DSUs at a fair value of \$87,500. The increase was reduced by the comprehensive loss for the period of \$3,539,687. The loss was also offset in part by the recognition of stock-based compensation of \$1,106,412.

Operating Results analysis

	Three-month period ended December 31, 2020	Three-month period ended December 31, 2019	Twelve-month period ended December 31, 2020	Twelve-month period ended December 31, 2019
	\$	\$		
Revenues	-	-	-	-
Net loss	542,733	2,149,944	3,539,687	9,710,695
Net loss per share	0.10	0.03	0.05	0.14

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TWELVE-MONTH PERIOD ENDED DECEMBER 31, 2020 COMPARED TO THE TWELVE-MONTH PERIOD ENDED DECEMBER 31, 2019.

For the twelve-month period ended December 31, 2020, the Company recorded a net loss of \$3,539,687 compared to \$9,710,695 for the same period in 2019, a decrease of \$6,171,008. The exploration and evaluation expenditures have been reduced by \$4,887,429 for the period since the Company has laid off most of its staff in Guinea and has suspended the exploration and evaluation program on its Lola Graphite project. The decline in E&E expenditures are mostly explained by the engineering study that fell by \$1,758,463, metallurgical tests that fell by \$635,716, salaries and wages that fell by \$407,533, geology and prospecting that fell by \$61,203 and camp operations, field supplies and other expenses that fell by \$1,356,311, since the operations have been suspended. Environmental study fell by \$187,862 compared to the same period in 2019 since the Company has received its Environmental Conformity Certificate in March 2019 and no environmental work has been done in 2020.

General and administrative expenses were reduced by \$891,217 from the same period in 2019. The reduction was mostly explained by a reduction of \$540,663 in salaries and benefits due to a reduce workforce, a reduction of \$173,512 in general and office expenses, a reduction of \$198,210 in travel and representation. Professional fees went down by \$73,104 due to the decrease in the level of corporate activity and deferred share units went up by \$87,500 since the Company granted 171,570 deferred share units in Q2 2020.

In 2020, the Company recorded a gain on settlement of convertible debenture of \$117,111 related to repayment of a debt of US\$1,000,000 through a conversion and issuance of 1,557,110 shares to SRI. An interest expense of \$227,925 has been recorded compare to \$262,859, a decrease of \$34,934 due to the short-term loan and the convertible debenture with SRI. The Company has recorded an other income of \$149,777 in 2020 since it reversed a tax provision that has been recorded in Q4 2018 and that had a favorable outcome in Q1 2020. A government grant on the \$60,000 CEBA has been fair valued at \$17,465 in 2020.

THREE-MONTH PERIOD ENDED DECEMBER 31, 2020 COMPARED TO THE THREE-MONTH PERIOD ENDED DECEMBER 31, 2019.

For the three-month period ended December 31, 2020, the Company recorded a net loss of \$542,733 compared to \$2,149,944 the same period in 2019, a decrease of \$1,607,211. The exploration and evaluation expenditures have been reduced by \$1,169,439 for the period since the Company has laid off most of its staff in Guinea and has suspended the exploration and evaluation program on its Lola Graphite project. The decline in E&E expenditures are mostly explained by the salaries and wages that fell by \$459,993, metallurgical tests that fell by \$133,660, and camp operations, field supplies and other expenses that fell by \$743,710, since the operations have been suspended. Technical consulting services fell by \$124,757 compared to the same period in 2019 since the Company has considerably reduced its outsourcing services. The increase was offset in part by the geology and prospecting expenditures that went up by \$241,708 compare to the same period in 2019.

General and administrative expenses were reduced by \$337,708 compare to Q4 2019. The decrease was mostly explained by salaries and benefits that went down by \$111,596. General and office expenses went down by \$69,391, travel and representation went down by \$62,313, consulting fees went down by \$26,234 and professional fees by \$39,535. These reductions in the quarter are mostly related to a reduce workforce.

An interest expense of \$24,382 has been recorded compare to \$148,129 in Q4 2019, a difference of \$123,747 due to the short-term loan and the convertible debenture with SRI. A government grant on the \$60,000 CEBA has been fair valued at \$17,465 in Q4-2020.

Cash Flows analysis

	Three-month period ended December 31, 2020	Three-month period ended December 31, 2019	Twelve-month period ended December 31, 2020	Twelve-month period ended December 31, 2019
	\$	\$		
Cash required by operating activities	(306,929)	(807,241)	(3,273,896)	(6,767,688)
Cash required by investing activities	nil	nil	(3,761)	(12,948)
Cash generated by financing activities	3,787	550,219	3,630,555	2,426,392

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TWELVE-MONTH PERIOD ENDED DECEMBER 31, 2020 COMPARED TO THE TWELVE-MONTH PERIOD ENDED DECEMBER 31, 2019.

Operating Activities

For the twelve-month period ended December 31, 2020, operating activities required cash flows of \$3,273,896 compared to \$6,767,688 for the same period in 2019, a decrease of cash consumption of \$3,493,792. This decrease in the use of cash flows is due to the decrease in the net loss after adjustment for items not affecting cash which went from \$8,253,137 in 2019 to \$2,038,343 for the same period in 2020. The stock-based compensation was reduced by \$116,138 in 2020 from \$1,106,412 in 2019. Non-cash working capital decreased by \$2,721,002 to \$1,235,553 in 2020 due to the two equity raises completed in 2020 that allowed the Company to reduce its accounts payable and accrued liabilities by \$2,237,395.

Investing Activities

For the year ended December 31, 2020, investing activities required cash flows of \$3,761 compared to \$12,948 for the same period in 2019, a decrease of \$9,187 due to reduced investment in capital asset in 2020 versus the same period in 2019.

Financing Activities

For the year ended December 31, 2020 financing activities generated cash flows of \$3,630,555 compared to an increase of cash of \$2,426,392 for the same period in 2019. It's mainly due to the equity financing completed in March 2020 for gross proceeds of \$2,484,000, and the one completed in July 2020 for gross proceeds of \$1,000,000, the exercise of stock options for \$253,125 as well as a net proceed from a loan of \$60,000.

THREE-MONTH PERIOD ENDED DECEMBER 31, 2020 COMPARED TO THE THREE-MONTH PERIOD ENDED DECEMBER 31, 2019.

Operating Activities

For the three-month period ended December 31, 2020, operating activities required cash flows of \$306,929 compared to \$807,242 for the same period in 2019, a decrease of cash consumption of \$500,313. This decrease in the use of cash flows is due to the decrease in the net loss after adjustment for items not affecting cash which went from \$1,843,904 in Q4 2019 to \$342,033 in Q4 2020. The stock-based compensation was reduced by \$14,937 in Q4 2020 compared to Q4 2019. Non-cash working capital decreased by \$1,001,558 to \$35,104 in Q4 2020 principally due to accounts payable and accrued liabilities that has been reduced by \$899,376.

Investing Activities

For the three-month period ended December 31, 2020 and 2019, investing activities did not require any cash flows.

Financing Activities

For the three-month period December 31, 2020 financing activities generated cash flows of \$3,787 compared to an increase of cash of \$550,219 for the same period in 2019, a difference of \$546,432.

Quarterly Results Trends

The operating results for each of the last eight quarters are presented in the following table. Management considers that the information for each of those quarters was determined in the same way as for our financial statements for the year ended December 31, 2020.

	Dec 31, 2020	Sep 30, 2020	Jun 30, 2020	Mar 31, 2020	Dec 31, 2019	Sep 30, 2019	Jun 30, 2019	Mar 31, 2019
	\$	\$	\$	\$	\$	\$	\$	\$
Operations:								
Revenues	-	-	-	-	-	-	-	-
Net loss	(542,733)	(514,762)	(1,379,488)	(1,102,704)	(2,149,944)	(1,520,086)	(2,689,622)	(3,351,044)
Net loss per share	(0.01)	(0.01)	(0.02)	(0.02)	(0.03)	(0.02)	(0.04)	(0.05)

RELATED PARTIES TRANSACTIONS

Related parties include the Company's key management personnel and related companies. Unless otherwise stated, balances are usually settled in cash.

Transactions with key management personnel

Key management personnel are the members of the Board of Directors, the President and the Chief Financial Officer ("CFO"), the Vice-President Corporate and Legal Affairs, and the Vice-President Operations, Metallurgy, and Process Design.

Remuneration of key management personnel

During the year ended December 31, 2020, the Company incurred fees of \$81,389 (2019 – \$129,126) with two officers. These fees are recorded under legal fees in administration expenses. As at December 31, 2020, \$33,182 was due to these officers (2019 – \$12,626).

During the year ended December 31, 2020, the Company incurred salaries of \$195,556 (2019 – \$435,365) to two employees who are officers of the Company, which \$52,528 (2019 – \$112,133) was recorded in E&E expenses, \$33,583 (2019 – \$67,280) was recorded in graphite production for customers and tests as well as \$109,444 (2019 – \$255,952) was recorded in general and administrative expenses. As at December 31, 2020, \$161,587 was due to these officers (2019 – \$100,118).

During the year ended December 31, 2020, the Company recognized stock-based compensation of \$623,977 (2019 – \$960,208) in connection with stock options granted to officers and directors solely, of which \$76,727 was expensed under E&E expenses (2019 – \$88,514) and \$547,250 was expensed under general and administrative expenses (2019 – \$871,694).

Transactions with related parties

During the year ended December 31, 2020, the Company incurred no fees from a consultant who is also a director and the Qualified Person under National Instrument NI 43-101 (2019 – \$60,000). This expense was recorded in E&E expenses under geology and prospecting. As at December 31, 2020, \$40,000 was due to that consultant (2019 – \$40,000).

During the year ended December 31, 2020, a corporation where the Company's Executive Chairman is also the President and Chief Executive Officer, incurred no fees from Company (2019 – \$6,720). This amount was expensed in E&E expenses. These fees were for technical services which were rendered by a consultant of that corporation. As at December 31, 2020, no amount was due to that corporation (2019 – nil).

During the year ended December 31, 2020, the Company incurred consulting fees of \$41,667 (2019 – \$167,586) with a corporation where the Company's Executive Chairman is also a shareholder of that corporation. As at December 31, 2020, \$39,110 was due to that corporation (2019 – \$57,149).

As at, December 31, 2020, SRI and one of its subsidiaries charged the Company \$25,550 for services recorded as E&E expenses as well as services recorded as general and administrative expenses and graphite production for customers and tests (2019 – \$49,349). As at December 31, 2020, no amount was due to Sama Resources Inc. and its subsidiary (2019 – \$4,590).

In 2019, SRI has loaned \$1,000,000 of which \$758,685 remains unpaid as at, December 31, 2020 (2019 \$742,055). Pursuant to a Debt Agreement with SRI, the first tranche of US\$1,000,000 has been repaid on April 2, 2020 through a conversion and issuance of 1,557,110 shares to SRI.

During the period ended December 31, 2020, a corporation where the Company's Executive Chairman is also the Chairman and Chief Executive Officer, charged a total amount of \$2,791 (2019 – \$39,070) to the Company. This amount was expensed in consulting fees. These fees were for accounting and administration services which were rendered by two employees of that corporation. As at December 31, 2020, no amount was due to that corporation (2019 – \$10,230).

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During the year ended December 31, 2020, a corporation where the Company's Executive Chairman is also the President and Chief Executive Officer, was billed a total amount of \$114,690 (2019 – \$nil). This amount includes salaries of \$110,021 and \$4,940 in administration expenses. As at December 31, 2020, \$853 was still owed by that corporation (2019 – nil).

Termination and change of control provisions.

Certain agreements between the executive team and the Company contain termination without cause and change of control provisions. Assuming that these agreements would be terminated without cause during the year ending December 31, 2021, the total amounts payable in respect of severance would amount to \$827,750. If a change of control would occur during the year ending December 31, 2021, the total amounts payable in respect of severance, if elected by the executive members, would amount to \$827,750.

COMMITMENTS

The Company has entered into consulting agreements which call for total payments of \$34,000 in 2021.

The Company must pay \$9,019 in superficial rights every year for the next fifteen years to the government of Guinea to retain the rights of its mining title.

Minimum annual payments relating to the above commitments in the next five fiscal years and thereafter are as follows:

Year	Other \$
2020	43,019
2021	9,019
2022	9,019
2023	9,019
Thereafter	81,169

OUTSTANDING SHARE DATA

	Number of Shares Outstanding (Diluted)
Outstanding as of April 7, 2021	80,135,655
Shares reserved for issuance pursuant to warrants outstanding	10,080,203
Shares reserved for issuance pursuant to stock options outstanding	7,760,500
Shares reserved for issuance under the deferred stock unit plan	171,570
	<u>97,976,358</u>

As at the date of this MD&A, the Company had outstanding stock options enabling holders to acquire common shares of the Company as follows:

Number Outstanding	Exercise Price	Expiry Date
	\$	
200,000	0.41	June 21, 2022
150,000	1.20	October 24, 2023
1,902,007	0.365	February 20, 2027
100,000	0.50	March 31, 2027
100,000	0.50	April 25, 2027
25,000	0.36	June 14, 2027
325,000	1.30	November 22, 2027
125,000	1.72	January 14, 2028
2,285,000	1.10	August 8, 2028
1,108,493	0.37	May 11, 2030
950,000	0.51	June 18, 2030

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490,000	0.69	February 9, 2031
7,760,500		

As at the date of this MD&A, the Company had outstanding warrants enabling holders to acquire common shares of the Company as follows:

Number Outstanding	Exercise Price	Expiry Date
	\$	
4,039,800	1.00	March 4, 2023
946,780	1.00	March 9, 2023
180,000	1.00	March 31, 2023
2,000,000	1.00	July 2, 2023
2,913,623	0.69	July 31, 2023
10,080,203		

Deferred stock unit plan

On April 26, 2019, the Company has adopted a Deferred Stock Unit Plan ("DSUP"). Shareholders have voted in favor of the DSUP on June 20, 2019 and it has been accepted by the TSX Exchange on July 31, 2019.

The DSUP will be required to be approved and ratified by the shareholders on an annual basis. The DSUP is a non-dilutive long-term incentive plan in which employees, including named executive officers, directors and any other person designated by the Board can participate. The DSUP is intended to advance the interests of the Company through the motivation, attraction and retention of Directors, executive officers, employees, service providers or any other person designated by the Board to participate in the DSUP.

A maximum of 6,940,000 shares of the Company may be issued in settlement of DSUs. It is understood that the Company may grant a higher number of DSUs, subject however to having to pay the excess in cash. To date, 171,570 DSUs were granted to directors.

OFF-BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

CONFLICTS OF INTEREST

The Company's directors and officers may serve as directors and/or officers, or may be associated with, other reporting companies, or have significant shareholdings in other public companies. To the extent that such other companies may participate in business or asset acquisitions, dispositions or ventures in which the Company may participate, the directors and officers of the Company may have a conflict of interest in negotiating and concluding terms respecting the transaction. If a conflict of interest arises, the Company will follow the provisions of the Canada Business Corporations Act dealing with conflict of interest. These provisions state that where a director has such a conflict, that director must, at a meeting of the Company's directors, disclose his or her interest and refrain from voting on the matter unless otherwise permitted by the Corporations Act. In accordance with the federal laws of Canada, the directors and officers of the Company are required to act honestly, in good faith, and in the best interests of the Company.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of financial statements in conformity with IFRS requires management to apply accounting policies and make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. There is full disclosure of the Company's critical accounting policies and accounting estimates in Note 2 and 3 of the audited consolidated financial statements for the year ended December 31, 2020.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Significant changes in the underlying assumptions could result in significant changes to these estimates. Consequently, management reviews these estimates on a regular basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected. Information about these significant judgments, assumptions and estimates that have the most significant effect on the recognition and measurement of assets, liabilities, income and expenses are disclosed in Note 4 of the audited consolidated financial statements for the year ended December 31, 2020.

NEW ACCOUNTING STANDARDS ISSUED AND IN EFFECT

The new accounting standards issued and in effect are disclosed in note 3 of our audited consolidated financial statements for the year ended December 31, 2020.

NEW ACCOUNTING STANDARDS ISSUED BUT NOT YET IN EFFECT

The new accounting standards issued but not yet in effect are disclosed in note 3 of our audited consolidated financial statements for the year ended December 31, 2020.

RISKS AND UNCERTAINTIES

The Company is in the business of acquiring and exploring mineral properties. It is exposed to a number of risks and uncertainties that are common to other mineral exploration companies in the same business. The industry is capital intensive at all stages and is subject to variations in commodity prices, market sentiment, exchange rates for currency, inflation and other risks. The Company currently has no source of revenue other than interest on cash balances. The Company will rely mainly on equity financing to fund exploration activities on its mineral properties.

The risks and uncertainties described in this section are not inclusive of all the risks and uncertainties to which the Company may be subject.

Impact of Epidemics

All of SRG's operations are subject to the risk of emerging infectious diseases or the threat of viruses or other contagions or epidemic diseases, including COVID-19. Any outbreak or threat of an outbreak of a virus or other contagions or epidemic disease could have a material adverse effect on the Company's business, results of operations and financial condition.

Early Stage – Need for Additional Funds

The Company has no history of profitable operations and its present business is at an early stage. As such, the Company is subject to many risks common to other companies in the same business, including under-capitalization, cash shortages and limitations with respect to personnel, financial and other resources and the lack of revenues. There is no assurance that the Company will be successful in achieving a return on shareholders' investment and the likelihood of success must be considered in light of its early stage of operations.

Exploration and Evaluation

Mineral exploration and evaluation is a speculative business, characterized by a number of significant risks including, among other things, unprofitable efforts resulting not only from the failure to discover mineral deposits, but also from finding mineral deposits that, though present, are of insufficient size and/or grade to return a profit from production.

All of the mineral claims to which the Company has a right to acquire an interest are in the exploration stages only and are without a known body of commercial ore. Upon discovery of a mineralized occurrence, several stages of exploration and assessment are required before its economic viability can be determined. Development of the subject mineral properties would follow only if favorable results are determined at each stage of assessment. Few precious and base metal deposits are ultimately developed into producing mines.

Supplies, Health and Infrastructure

The Company's property interests are often located in remote, undeveloped areas and the availability of infrastructures such as surface access, skilled labour, healthy labour, fuel and power at an economic cost cannot be assured. These are integral requirements for exploration, production and development facilities on mineral properties. In Guinea, power may need to be generated onsite.

Mining Title Risks

Although the Company has exercised the usual due diligence with respect to determining title to its mining properties in which it has a material interest, there is no guarantee that title to such mining properties will not be challenged or impugned. The Company's mineral property interest may be subject to prior unregistered agreements, transfers, or native claims, and title may be affected by undetected defects.

Environmental Regulations, Permits and Licenses

The Company's operations are subject to various laws and regulations governing the protection of the environment, exploration, development, production, taxes, labour standards, occupational health, waste disposal, safety and other matters. Environmental legislation in most countries provides restrictions and prohibitions on spills, releases or emissions of various substances produced in association with certain mining industry operations, such as seepage from tailings disposal areas, which would result in environmental pollution. A breach of such legislation may result in the imposition of fines and penalties. In addition, certain types of operations require the submission and approval of environmental impact statements. Environmental legislation is evolving in a direction of stricter standards and enforcement, and higher fines and penalties for non-compliance. Environmental assessments of proposed projects carry a heightened degree of responsibility for companies and their directors, officers and employees. The cost of compliance with changes in governmental regulations has the potential to reduce the profitability of operations. The Company intends to fully comply with all environmental regulations.

The Company believes that it is in compliance with all material laws and regulations which currently apply to its activities. However, there can be no assurance that all permits which the Company may require for its operations and exploration activities will be obtainable on reasonable terms or on a timely basis, or that such laws and regulations would not have an adverse effect on any mining project which the Company might undertake.

Competition and Agreements with Other Parties

The mining industry is intensely competitive in all its phases and the Company competes with other companies that have greater financial resources and technical capacity. Competition could adversely affect the Company's ability to acquire suitable properties or prospects in the future.

The Company may, in the future, be unable to meet its share of costs incurred under such agreements to which it is a party and it may have its interest in the properties subject to such agreements reduced as a result. Also, if other parties to such agreements do not meet their share of such costs, the Company may not be able to finance the expenditures required to complete recommended programs.

Political and Economic Risks of Doing Business in Guinea and Liberia

All of the Company's mineral properties are currently located in Guinea which is a politically stable country. The fiscal laws and practices are well established and generally consistent with Western rules and regulations. However, there is no assurance that future political and economic conditions in this country will not result in its government adopting different policies respecting foreign development and ownership of mineral properties. Any changes in laws, regulations or shifts in political attitudes regarding investment in the Guinea mining industry are beyond its control and may adversely affect its business. The Company's exploration and evaluation activities may be affected in varying degrees by a variety of economic and political risks, including cancellation or renegotiation of contracts, changes in Guinean domestic laws or regulations, changes in tax laws, royalty and tax increases, restrictions on production, price controls, expropriation of property, fluctuations in foreign currency, restrictions on the ability to repatriate earnings and pay dividends offshore, restrictions on the ability to hold foreign currencies in offshore bank accounts, environmental legislation, employment practices and mine safety. In the event of a dispute regarding any of these matters, the Company may be subject to the jurisdiction of courts outside of Canada which could have adverse implications on the outcome.

Dependence on Management

The Company is very dependent upon the personal efforts and commitment of its existing management. To the extent that management's services would be unavailable for any reason, a disruption to the operations of the Company could result, and other persons would be required to manage and operate the Company.

Information Systems Security Threats

Although the Company has not experienced any material losses to date relating to cyber attacks or other information security breaches, there can be no assurance that the Company will not incur such losses in the future. The Company's risk and exposure to these matters cannot be fully mitigated because of, among other things, the evolving nature of these threats. As a result, cyber security and the continued development and enhancement of controls, processes and practices designed to protect systems, computers, software, data and networks from attack, damage or unauthorized access is a priority. As cyber threats continue to evolve, the Company may be required to expend additional resources to continue to modify or enhance protective measures or to investigate and remediate any security vulnerabilities.

Operating Hazards and Risks

Mining operations involve many risks which even a combination of experience, knowledge and careful evaluation may not be able to overcome. In the course of exploration, development and production of mineral properties, certain risks, and in particular unexpected or unusual geological operating conditions, including rock bursts, cave-ins, fires, flooding and earthquakes, may occur. Operations in which the Company has a direct or indirect interest will be subject to all the hazards and risks normally incidental to exploration, development and production of mineral deposits, any of which could result in damage to or destruction of mines and other producing facilities, damage to life and property, environmental damage and possible legal liability for any or all damage.

Although the Company maintains liability insurance in an amount which it considers adequate, the nature of these risks is such that liabilities could exceed policy limits, in which event the Company could incur significant costs that could have a materially adverse effect upon its financial conditions.